EIA for the Annual Procurement Forward Plan (APFP) Savings in 2024/25

Did you use the EIA Screening Tool?

No

1. Explaining the matter being assessed

Summarise the strategy, policy, service(s), or function(s) being assessed. Describe current status followed by any changes that stakeholders would experience.

This EIA is providing an overview of potential impacts related to Surrey County Council's intention to reduce the budget for services being procured as part of the 2023/24 APFP to go live in 2024/25, to yield savings as part of the medium term financial strategy (MTFS). This EIA will not outline specific impacts of each procurement project included on the 2023/24 APFP but will provide insight into how we will ensure that the measure of equality impact is a key component of any activity.

How does your service proposal support the outcomes in

The first is renegotiating with incumbent providers to reduce the overall cost of service. This would require reassessment of the need for the service to understand if there are opportunities

Service	Contract Name	Contract Description	Existing or New
SEND, Edu	SCC Independent Travel Training	Independent Travel Training provides young people with a tailored training course with practical help offered by a trainer in travelling by public transport, on foot or by bicycle. It also offers a buddy service or peer travel companion.	Existing
Adolescent Services	Employment for young ex-offenders in watercourse and horticultural services (The Skill Mill Partnership)	Employment for exoffenders only, actively reducing reoffending whilst increasing engagement, participation, employability, and educational levels of the young people to increase their life chances.	Existing
Corporate Parenting	SCC Children's Residential Services Framework	Provision of residential care services for children and young people in Surrey.	Existing
Corporate Parenting	Forensic Testing Services Framework	Provision of Forensic Testing services as required by the courts. Examples such as substance misuses and paternity testing.	Existing

Service	Contract Name	Contract Description	Existing or New

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Family Resilience	Parenting Outreach Services	The service supports families with children up to the age of 11 – either with 1-1	

Service	Contract Name	Contract Description	Existing or New
Family Resilience	Family centres	Family centres are community resources providing local support to parents and children (0-11years) . This helps	

Service	Contract Name	Contract Description	Existing or New
Domestic Abuse	DA Transformation Programme - DA Outreach	SCC will provide a service to its residents that provides specialist domestic abuse services in Surrey. We will work to ensure that all survivors of domestic abuse are safe and empower them to effect change.	Existing
Domestic Abuse	DA Transformation Programme - Perpetrator Programme	Hopefully following a successful pilot, we will commission a service that concentrates on prevention of domestic abuse - improving our support and challenge to young people who demonstrate abusive behaviour in relationships with intimate partners, their parents/carers and other family members.	Existing
Domestic Abuse	DA Transformation Programme - Implementation as Part 4 of the Domestic Abuse Act	A needs assessment is currently being undertaken that will identify gaps in service that need to be implemented in Surrey to ensure survivors of domestic abuse and their	

Service	Contract Name	Contract Description	Existing or New
Domestic Abuse	DA Transformation Programme - Refuge for victims of DA and their Children	SCC will commission housing support that wraps around the adults and children that are survivors of domestic abuse	Existing

Of this portfolio, there are 4 specific programmes of work which have been identified for potential savings from 2024/25. It is for the protected groups accessing these services that any future EIA will focus on.

1. Early Help Programme Services are currently split across four separate contracts, Family Centres, Family Support Programme, Early Help contracts and Parenting Outreach services, at a value of c.£2.8M annually. This area has had extensive work in recent months in preparation for the re-procurement of these services from 2024. A needs assessment has taken place, with findings being shared at various boards. This will inform if we have the opportunity to re-define the scope of this work and to understand if any technological advances might help shape the future-look of this service, perhaps with more provision moving online which may help to reduce cost. In addition, there may be an opportunity to reprocure these services as one contract. Anecdotally, we know that a reduction in investment in this area only adds to the financial strain further down the line through greater need for level 4 services, so it is crucial the right balance is struck, to prevent avoidable additional demand in later years.

Identifying efficiencies in this area will require a deeper understanding of what options are available to deliver this service effectively, which might be quite different to how things have been done up to now. This will be about enhancing an existing service and maximising the budget to improve outcomes for children and families in Surrey.

A significant amount of work was undertaken in partnership with Impower to document the Prevention Spend Mapping in Surrey, categorised into 'Start Well' and 'Live & Age Well'. This was to provide visibility of spend on preventative measures. Whilst this has not resulted in committed efficiencies to date, it is recognised as 'enabling work' to help understand savings opportunities. This work will form part of the financial planning for 2023/24 and beyond in conjunction with the Twin Track programme.

4.	Post-16 services - There are five services on the 2023/24 APFP which relate to this area of
	work, and there's an opportunity to consider the option of procuring these services as a
	collective, perhaps across different lots, given that a nu

In order for any of these savings to be realised through smarter commissioning design and effective procurement activity, it is assumed that the right commissioning resource will be in place to deliver, that demand will follow the forecasted projections and not significantly exceed this, that inflation will stabilise in the coming 12-18 months and that endorsement from stakeholders to issue longer contracts to deliver value will be received.

Each of the procurement requirements in 2023/24 will fall into one of two categories; the first are those where incremental gains could be achieved within existing services, and the other is where we're designing new services which have a primary principle of 'invest to save' and be aligned to the medium and long-term strategies of the directorate. Many of the existing services being recommissioned will be scrutinised to understand where delivery could be different, to maximise the positive outcomes for those using these services.

What work will be undertaken to determine equality impact of any budget reduction?

Every lead commissioner will be required to consider the impact of any budget reduction on the service and carry out a full assessment to ensure that none of the protected groups are disproportionately disadvantaged. Given that the current strategy is focused on a reduction across all services in the

5. Action plan and monitoring arrangements

Item	Initiation Date	Action/Item	Person Actioning	Target Completion Date	Update/Notes	Open/ Closed
1						
2						
3						

6a. Version control

Version Number	Purpose/Change	Author	Date
1.0	Initial draft	Hannah Mace	18/11/2022
1.1	Update following review of draft		

The above provides historical data about each update made to the Equality Impact Assessment.

Please include the name of the author, date and notes about changes made – so that you can refer to what cha(a)-3(c)30 0 1 3D 35 BDC q36

For further information, please see the EIA Guidance document on version control.

6b. Approval

Secure approval from the appropriate level of management based on nature of issue and scale of change being assessed.

Approved by	Date approved
Head of Service	18 November 2022
Executive Director	6 January 2023
Cabinet Member	
Directorate Equality Group	23 November 2022

EIA author:

6c. EIA Team

Name	Job Title	Organisation	Team Role
Hannah Mace	Corporate Commissioning Officer	Surrey County Council	Children's Commissioning

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